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## ON TRACK AMID GLOBAL CHALLENGES

Summer 2025 / Upfront Message  
Business Unit: HUTCHISON PORTS

As the shipping industry adapts to the latest set of challenges facing international trade; flexibility and resilience are of foremost importance to maintain reliability and efficiency across the supply chain and to keep cargo moving by finding solutions through collaboration.

Those attributes are also part of Hutchison Ports' DNA, as we are working hard throughout our network of ports to ensure we can accommodate and deliver the necessary changes to shipping schedules, volumes, and port services.

Despite the current volatility in the global trade market, our long-term plans remain on track as we bolster our commitment and make headway to expand in a few fast-growing countries in the "Greater Middle East" region.

Geopolitics has not only disrupted global trade but also led to a shift, as manufacturers have moved to locations with closer proximity to specific regions to meet local demand. This movement increases the need for better domestic logistics services and comprehensive modes of transportation to facilitate trade, opening room for the provision of supply chain solutions. It is therefore important for us to continue improving our world-class service levels while enhancing our auxiliary services offering via co-operation with customers, stakeholders, and suppliers.

We remain cautiously optimistic that there will be a gradual improvement to the broader trading environment soon. Our commitment to excellence and determination to succeed will guide us forward in such challenging times.

Eric Ip

Group Managing Director  
Hutchison Ports

